

A photograph of a modern glass-walled building with people walking in front of it. The scene is captured from a low angle, showing the silhouettes of several people in business attire walking across a paved plaza. The building's glass facade reflects the surrounding environment, including other buildings and trees. The overall atmosphere is professional and urban.

2025 | ULI Europe National Councils

Governance

NEXTChair

Responsibilities

This **volunteer role** offers a unique opportunity to give back to the built environment while making a significant impact in your community.

Lead the National Council NEXT Committee

The NEXT Chair holds a strategic role within the NEXT Committee, integrating innovative ideas to align with the broader objectives of ULI. The Chair will guide the NEXT Committee towards delivering an impactful annual programme.

Collaborate with the NC Executive Committee and the NC YL Executive Committee to establish an annual calendar of activities.

Execute a series of agreed NEXT events and activities.

Serve as a representative for the NEXT cohort (members aged 35-45) on the National Council Executive Committee.

Work alongside the NC Executive Committee and ULI Europe senior staff to advance the ULI mission and the goals of the National Council.

NEXT Chair Role



Term & Selection criteria

Term of service:

- As a standard, we propose a two-year term, commencing with ULI's fiscal year. An option to extend the term for a one-year renewal is possible (age-dependent), with the approval of the ULI NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team.

Selection Process:

- The NC Executive Committee and the ULI NC Executive Director oversee the selection process in coordination with the ULI Europe National Council team;
- Nominations are submitted for consideration to the NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team;
- The incoming NEXT Chair must be approved by the NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team.

Selection criteria:

- Demonstrated leadership qualities locally and/or Europe-wide with ULI;
- Professional flexibility to consistently provide the time and energy necessary to fulfil the leadership responsibilities;
- Fundraising skills are critical for the NEXT Chair, who must demonstrate the ability to raise funds and/or hosted venues effectively;
- Positive status and broad network in the local community and their area of real estate expertise;
- Knowledge of the broad programme of work of both the National Council and ULI, and a commitment to connect both;
- ULI Full member status

NEXT Executive Committee Members



Responsibilities | Term & Selection criteria

Joining the NEXT Committee offers a chance to contribute to a global initiative. As a member, you can make a difference within a small, dynamic group of professionals volunteering to develop programming for members aged 35-45 within the NC region.

As a Committee Member, an individual is responsible for:

- Attendance: Attending all committee meetings unless a valid reason has been pre-disclosed and approved at the discretion of the NEXT Chair.
- Role Engagement: Spearheading their role/remit as part of the committee and driving forward initiatives for the NEXT programming.
- Collaboration: Contributing ideas to the group and collaborating effectively with others.
- Representation: Representing ULI to a high standard across their professional networks.

Term of service:

- As a standard, we propose a two-year term, commencing with ULI's fiscal year. An option to extend the term for a one-year renewal is possible (age-dependent), with the approval of the ULI NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team.

Selection Process:

- The NC Executive Committee and the ULI NC Executive Director oversee the selection process in coordination with the ULI Europe National Council team;
- Nominations are submitted for consideration to the NC NEXT Chair and the ULI NC Executive Director / ULI Europe National Council team.

Selection criteria:

- Fundraising skills are critical for the Executive Committee members, who must demonstrate the ability to raise funds and/or effectively;
- Positive status and a broad network in the local community and their area of real estate expertise;
- Knowledge of the broad programme of work of both the National Council and ULI, and a commitment to connect both;
- ULI Full member status

YL Chair Role

Responsibilities

- Lead the National Council YL Committee
- The YL Chair holds a strategic role within the YL Committee, integrating innovative ideas to align with the broader objectives of ULI. The Chair will guide the YL Committee towards delivering an impactful annual programme.
 - Collaborate with the NC Executive Committee and the NC NEXT Executive Committee (if applicable) to establish an annual calendar of activities.
 - Execute a series of agreed YL events and activities.
 - Serve as a representative for the YL cohort on the National Council Executive Committee.
 - Work alongside the NC Executive Committee and ULI Europe senior staff to advance the ULI mission and the goals of the National Council.

YL Chair Role



Term & selection criteria

Term of service:

- As a standard, we propose a two-year term, commencing with ULI's fiscal year. An option to extend the term for a one-year renewal is possible (age-dependent), with the approval of the ULI NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team.

Selection Process:

- The NC Executive Committee and the ULI NC Executive Director oversee the selection process in coordination with the ULI Europe National Council team;
- Nominations are submitted for consideration to the NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team;
- The incoming YL Chair must be approved by the NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team.

Selection criteria:

- Demonstrated leadership qualities locally and/or Europe-wide with ULI;
- Professional flexibility to consistently provide the time and energy necessary to fulfil the leadership responsibilities;
- Fundraising skills are critical for the YL Chair, who must demonstrate the ability to raise funds and/or hosted venues effectively;
- Positive status and broad network in the local community and their area of real estate expertise;
- Knowledge of the broad programme of work of both the National Council and ULI, and a commitment to connect both;
- ULI Associate / Full member status

YL Executive Committee Members

Responsibilities | Term & selection criteria

Joining the YL Committee offers a chance to contribute to a global initiative. As a member, you can make a difference within a small, dynamic group of professionals volunteering to develop programming for Young Leaders locally within the NC region.

As a Committee Member, an individual is responsible for:

- Attendance: Attending all committee meetings unless a valid reason has been pre-disclosed and approved at the discretion of the YL Chair.
- Role Engagement: Spearheading their role/remit as part of the committee and driving forward initiatives for the YL programming.
- Collaboration: Contributing ideas to the group and collaborating effectively with others.
- Representation: Representing ULI to a high standard across their professional networks.

Term of service:

- As a standard, we propose a two-year term, commencing with ULI's fiscal year. An option to extend the term for a one-year renewal is possible (age-dependent), with the approval of the ULI NC Executive Committee and the ULI NC Executive Director / ULI Europe National Council team.

Selection Process:

- The NC Executive Committee and the ULI NC Executive Director oversee the selection process in coordination with the ULI Europe National Council team;
- Nominations are submitted for consideration to the NC YL Chair and the ULI NC Executive Director / ULI Europe National Council team.

Selection criteria:

- Fundraising skills are critical for the YL Executive Committee members, who must demonstrate the ability to raise funds and/or effectively;
- Positive status and a broad network in the local community and their area of real estate expertise;
- Knowledge of the broad programme of work of both the National Council and ULI, and a commitment to connect both;
- ULI Associate / Full member status

Operation and Coordination

- ULI National Council Executive Director;
- ULI National Council Director / Manager / Coordinator;
- ULI Europe National Councils' Team

Key Contacts

Coordination & Support

- All communication should be supported by ULI team and conducted via ULI official channels and published on official resources: NC official email; web page; social media.

Best Practice: Action Plan

Management of process (on regular basis)

- Updates between the NC Chair and ULI NC Local Staff and ULI Europe National Council Team
- Advisory Board (if applicable): ensure distinctive roles and separation of leadership, responsibilities and meetings
- **New Executive Committee Composition**
- **Young Leaders and NEXT composition and alignment**
- **Programme building**

*All events and NC operations should be discussed and agreed with ULI NC Executive Director/ Manager & ULI Europe NC Team before any actions to be taken.