



**Urban Land
Institute**

ULI EUROPE CONFERENCE 2025

WRAPUP AND KEY TAKEAWAYS



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ATTENDEE ANALYSIS
GEOGRAPHICAL
BREAKDOWN

| COUNTRY | NUMBER OF ATTENDEES |
|----------------|---------------------|
| UNITED KINGDOM | 321 |
| GERMANY | 80 |
| UNITED STATES | 67 |
| NETHERLANDS | 41 |
| FRANCE | 37 |
| ITALY | 25 |
| SPAIN | 21 |
| POLAND | 19 |
| BELGIUM | 16 |
| IRELAND | 16 |
| CANADA | 13 |
| DENMARK | 13 |
| PORTUGAL | 13 |
| SWITZERLAND | 10 |

| COUNTRY | NUMBER OF ATTENDEES |
|------------------|---------------------|
| SWEDEN | 4 |
| CYPRUS | 3 |
| SAUDI ARABIA | 3 |
| AUSTRIA | 2 |
| CZECH REPUBLIC | 2 |
| GREECE | 2 |
| HONG KONG, CHINA | 2 |
| AUSTRALIA | 1 |
| ESTONIA | 1 |
| FINLAND | 1 |
| HUNGARY | 1 |
| NIGERIA | 1 |
| SINGAPORE | 1 |
| SOUTH KOREA | 1 |

OVER
700
ATTENDEES

EXECUTIVE SUMMARY

MORE THAN 750 REAL ESTATE PROFESSIONALS, THOUGHT LEADERS AND CHANGEMAKERS FROM ACROSS REAL ESTATE, FINANCE, POLICY AND DESIGN CAME TOGETHER IN LONDON FOR THE 2025 ULI EUROPE CONFERENCE, REPRESENTING OVER 30 COUNTRIES AND EVERY PART OF THE INDUSTRY.



**LISETTE
VAN DOORN**



30
COUNTRIES
REPRESENTED

Across four days of high-level forums, site visits and packed main-stage sessions, the agenda tackled the biggest questions facing the built environment:

how do we act on climate, boost economic resilience, adapt to tech disruption and respond to shifting demographics?

From capital markets to urban innovation, Europe Conference 2025 delivered sharp insights and real-world strategies at a time of global uncertainty. This white paper captures the key themes, emerging trends and practical takeaways shared across the week.



WEDNESDAY, 18 JUNE
MAIN CONFERENCE DAY

HEADLINE SUMMARY

SETTING THE TONE

ULI Conference leading Europe's Real Estate Transition with Purpose, Transparency, and Accountability

KEY THEMES

ULI'S MISSION IN ACTION

ULI Europe CEO, Lisette van Doorn, opened the 2025 ULI Europe Conference with a clear and purposeful message: the real estate sector must lead the transition toward a more sustainable, inclusive and resilient future. Her remarks outlined three key themes:

01.

REAL ESTATE'S IMPACT:

The sector is both **affected by and instrumental to solving global issues**, from climate risk to social fragmentation and urban resilience. It must embrace this responsibility.

02.

FROM INTENT TO MEASUREMENT:

The emphasis was on **translating commitments into measurable action**. Shared platforms are needed to define and track what success looks like.

03.

TRANSPARENCY AND COLLABORATION:

A core message was ULI's role as a neutral convener: bringing together the alliances, tools and knowledge-sharing platforms needed to move the industry from competition to coordinated action on shared challenges.



A CALL TO ACTION

Lisette concluded by saying the the sector must move **“from individual commitments to collective action,”** leveraging ULI's ecosystem to raise ambition and amplify shared progress.

OPENING KEYNOTE: GEOPOLITICS AND GLOBAL MARKETS

SPEAKER

BRONWEN MADDOX

CEO, Chatham House

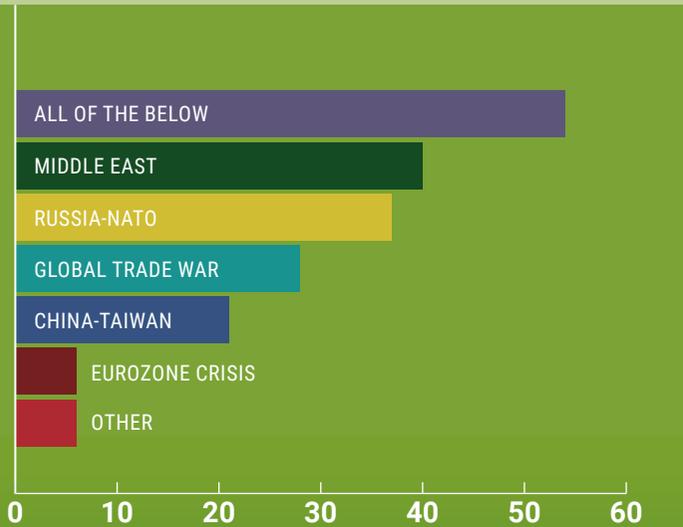
HEADLINE SUMMARY

A WORLD ON EDGE: NAVIGATING INTERLOCKING GLOBAL RISKS



CHATHAM HOUSE CEO BRONWEN MADDOX DELIVERS A SOBERING GEOPOLITICAL FORECAST

Note: Session followed Chatham House Rule; quotes not for social media



What do you consider to be the most serious geopolitical risk to the global economy over the next two years?

Based on responses from **148 PARTICIPANTS**

KEY THEMES

01.

MULTIPOLAR INSTABILITY:

Bronwen highlighted how simultaneous geopolitical flashpoints in Ukraine & the Middle East and US-China tensions are reshaping global alliances and disrupting economic predictability.

02.

SHIFTING POWER DYNAMIC:

Traditional global centres are fragmenting, prompting a shift toward more localised, defensive governance.

03.

IMPLICATIONS FOR REAL ESTATE:

Capital flow uncertainty and political risk are increasing demand for resilient, locally anchored development.



“ **GOLD IS NOW PLAYING THE ROLE CENTRAL BANKS SHOULD HAVE PLAYED IN CURBING EXPANSIONIST DESIRES OF GOVERNMENTS.** ”

**KEYNOTE PRESENTATION:
MACROECONOMIC TRENDS**



**DANIEL LACALLE OUTLINES
DRIVERS OF LONG-TERM GROWTH.**

KEY THEMES

01.

END OF FISCAL EXCESS:

Gold and real assets are stepping in after central banks failed to impose discipline.

02.

TECHNOLOGY AS A GROWTH DRIVER:

Advances in AI and energy are expected to fuel real wage growth and support rising middle classes, especially in emerging markets.

03.

RENEWED OPTIMISM:

Lacalle believes a rebound is likely, underpinned by demographic shifts, innovation and a more balanced global economy.

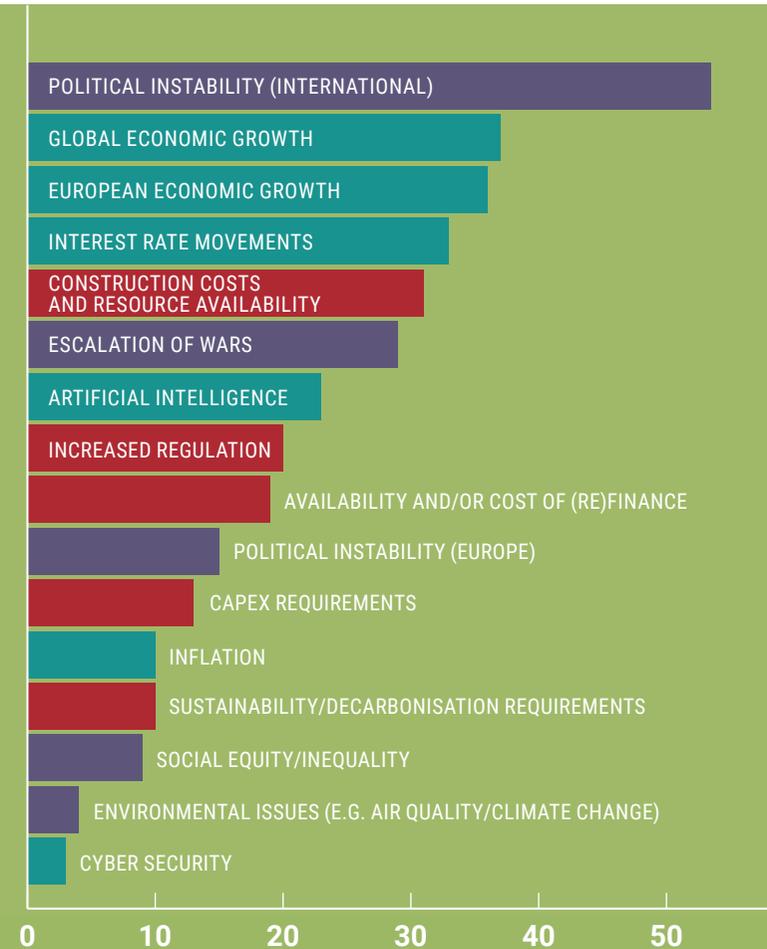
SPEAKER

DANIEL LACALLE

Economist and Author

HEADLINE SUMMARY

**FROM CRISIS TO CORRECTION:
A NEW ECONOMIC CHAPTER**



What are the 3 issues do you think will have the greatest impact on your business over the next 12 months? Based on responses from 120 conference attendees.





“ THE ADOPTION CURVE [OF AI] IS INCREDIBLE... WE HAND OFF LOW-VALUE TASKS AND FOCUS ON FULFILLING WORK. ”
 - BIAGOSCH

CAPITAL MARKET TRENDS PANEL

SPEAKERS

MAXIMILIAN BIAGOSCH (CPP),
 JOHN KLOPP (MORGAN STANLEY),
 ISABELLE SCEMAMA (AXA),

Chair: Anne Kavanagh

HEADLINE SUMMARY

REAL ESTATE'S REPOSITIONING:
 FROM DEFENSIVE MOVES
 TO LONG-TERM BETS

“ WE'RE BULLISH ON U.S. SENIOR HOUSING. THE DEMAND IS UNDENIABLE. ”
 - KLOPP

KEY THEMES

01.

DEBT VS. EQUITY:

Speakers expect an even split between debt and equity, signalling more cautious strategies.

02.

AI IN INVESTMENT STRATEGY:

CPP's Biagosch noted a surge in AI adoption in decision-making: "from once a day to ten times daily."

03.

EUROPE'S RESILIENCE:

Despite challenges, Europe continues to be attractive thanks to its relative stability and solid returns.

CAPITAL MARKETS EXPERTS DEBATE STRATEGIES FOR A NEW INVESTMENT ERA.



**FIRESIDE CHAT:
ENERGY TRANSITION & INNOVATION**

SPEAKER

REBECCA DIBB-SIMKIN

CPMO

HEADLINE SUMMARY

**TRANSITION AS A SERVICE:
MAKING CLEAN ENERGY
CHEAPER, FASTER, FAIRER**



“ THERE ARE REMARKABLE POCKETS OF INNOVATION WITHIN THE BUILT ENVIRONMENT. ”

KEY THEMES

01.

BUSINESS MODEL SHIFT:

Octopus shows that aligning with climate goals delivers real commercial returns - boosting sales, asset values and retention.

02.

SCALING INNOVATION:

Real estate needs early adopters and shared systems to turn isolated innovation into industry-wide change.

03.

ENERGY AS A PLATFORM:

With 10,000+ employees and major real estate partnerships, Octopus is redefining how buildings generate and consume power.

**PRESENTATION:
URBAN DESIGN & NIMBLE CITIES**

SPEAKER

JAMIE VON KLEMPERER

KPF

HEADLINE SUMMARY

**THE RISE OF THE RESILIENT
SECOND-TIER CITY**

KEY THEMES

01.

AGILE URBAN INNOVATION:

Mid-sized cities (1–2M residents) are emerging as connected, innovation-focused ecosystems, more nimble and resilient than larger urban centres.

02.

QUALITY OF LIFE AS A GROWTH STRATEGY:

Urban strategies must centre on liveability, shared spaces and readiness for climate and technology shifts.

**“ NIMBLE CITIES
WITHSTAND THE
ONSLAUGHT BY
STRENGTHENING
THEIR SOCIAL AND
ECONOMIC FABRIC. ”**





“ **HOUSING MUST BE TREATED LESS AS A COMMODITY AND MORE AS PUBLIC INFRASTRUCTURE.** ”
 - JORDAN

CITY STRATEGY PANEL

SPEAKER

GRAEME CRAIG (TFL), BOB JORDAN, MONICA MAGNUSSEN

HEADLINE SUMMARY

CITIES ON THE FRONTLINES: DELIVERING INCLUSION, HOUSING, AND CLIMATE RESILIENCE



KEY THEMES

01.

CROSS-SECTOR COLLABORATION:

Speakers urged stronger public-private collaboration and policy reform to tackle housing and infrastructure challenges.

02.

HOLISTIC NARRATIVES:

Siloed strategies aren't enough. Joined-up approaches are needed to address social issues at their root. "Separate homelessness strategies just create more shelters," said Jordan.

03.

LAND AND LEGACY:

Public land was framed as a key lever: "Don't sit on it. Use it to solve real problems."



“ THE HUMAN EXPERIENCE IS THE REAL DRIVER—NOT JUST THE TECHNOLOGY. ”

**FIRESIDE CHAT:
APPLE'S REAL ESTATE PHILOSOPHY**

SPEAKER

KRISTINA RASPE

Vice President, Places Apple

HEADLINE SUMMARY

**SPACE WITH PURPOSE:
APPLE'S INTEGRATED
APPROACH TO REAL ESTATE**



KEY THEMES

01.

EMPLOYEE-CENTRIC DESIGN:

Apple's workplaces are built to support peak performance, with locations chosen for strategic impact - from access to talent to energy resilience.

02.

SUSTAINABILITY EMBEDDED:

Real estate is a key part of Apple's ESG commitments, with data centres and offices powered by renewables and built for long-term efficiency.

“ WE LOOK FOR PLACES THAT ARE NURTURING, MENTALLY AND PHYSICALLY. ”

**CLOSING KEYNOTE:
CHIEF FOREIGN
AFFAIRS COMMENTATOR**

SPEAKER

GIDEON RACHMAN

Chief Foreign Affairs Columnist Financial Times

HEADLINE SUMMARY

**UNCERTAINTY AS THE NEW
NORMAL: REAL ESTATE IN A
FRACTURED WORLD**

KEY THEMES

01.

MULTIPLYING CONFLICTS:

Rachman charted how geopolitical instability from NATO uncertainty to Middle East volatility is creating a more defensive, fragmented economy.

02.

IMPLICATIONS FOR LEADERSHIP:

Long-term investment is more difficult but increasingly essential in today’s uncertain landscape.

03.

COLLECTIVE CONFIDENCE:

He urged ULI members to lean into their role as urban stabilisers: places of safety, aspiration and resilience.





ULI EUROPEAN LEADERSHIP AWARDS DINNER

At the ULI European Leadership Awards Dinner the winners were announced and these included Isabelle Scemama (European Leader Award), Simon Abboud (European Talent Award), and Ciaran Bird (Trish Barrigan Award for Diversity, Equity, and Inclusion).

These awards acknowledge the significant contributions of these individuals to the real estate industry and their embodiment of ULI's mission. the prime opportunity to forge valuable business connections in a relaxed setting. Join industry leaders, innovators, and like-minded professionals over dinner for an evening of strategic conversations and relationship-building.

Hosted at the Wallace Collection, the ceremony celebrated outstanding leadership.



CONFERENCE DINNER AT TATE MODERN

A fitting close to an energising and idea-filled week. Attendees reflected on lessons learned, partnerships formed and momentum for the year ahead.

CHAIR'S BREAKFAST

The ULI Europe Chair's Breakfast, held at the Royal Lancaster London, convened a full-capacity, invitation-only audience of senior ULI members and industry leaders for an intimate and thought-provoking start to the day. Moderator Amal Del Monaco, a global real estate executive with over 25 years of leadership in fund and asset management, led a thoughtful interview with Bishop James Jones KBE, known for his environmental advocacy and leadership across forestry, planning, and legal reform. Bishop James Jones shared a compelling perspective on the role of ethics and sustainability in shaping the built environment. The breakfast set the tone for the conference by encouraging reflection on long-term value, stewardship, and leadership in an evolving urban landscape.



BEYOND THE MAIN STAGE: SITE TOURS, FORUMS AND COUNCIL MEETINGS THAT ENRICHED THE DELEGATE EXPERIENCE



THE MASTERPLAN, A 50:50 JV WITH SOUTHWARK COUNCIL, WILL DELIVER:

3,000
HOMES

WORKSPACE FOR
20,000

1 million
SQ FT OF CULTURAL, LEISURE
AND EDUCATION SPACE.

ULI TOUR: CANADA WATER – LONDON'S NEXT GREAT PLACE

Delegates toured Canada Water, one of London's largest regeneration sites, featuring two major developments: the Canada Water Masterplan by British Land and AustralianSuper, and Dockside Canada Water by Art-Invest Real Estate.

Phase one, due in 2025, includes a new leisure centre, 186 homes, and 300,000 sq ft of workspace.

Dockside Canada Water, adjacent to the site, is a 1.5 million sq ft commercial district focused on wellbeing, sustainability and community access.

ULI TOUR: CANARY WHARF – EVOLVING A GLOBAL DISTRICT

Delegates gathered at One Canada Square to explore how Canary Wharf, once the heart of London's Docklands, grew into a global financial centre and is now reinventing itself as a mixed-use destination. The tour was hosted by Canary Wharf Group and opened with insights from CIO John Mulqueen on the history of the site, transport challenges and future plans including:

- One North Quay, under construction as Europe's largest purpose-built life sciences building, and Wood Wharf, a 23-acre extension with new homes, offices and public space.
- Plans to convert offices to mixed-use, expand leisure and hotels, enhance public realm, and retrofit landmark towers such as 8 Canada Square.
- A tour of the site including Wood Wharf and the Eden Dock, a new urban oasis in partnership with the Eden Project.

Canary Wharf today spans 9m sq ft of mixed-use space, with over 1,100 new homes and a long-standing commitment to sustainability.

ULI TOUR: COVENT GARDEN – A WORLD-CLASS URBAN ESTATE

The Shaftesbury Capital team led a guided tour of Covent Garden, one of London’s most recognisable destinations. The visit showcased the estate’s transformation into a high-footfall, mixed-use neighbourhood with a strong focus on placemaking and heritage.

The tour included the historic Piazza, Market Building and Seven Dials, and outlined how Capital & Counties’ initial investment in 2006 laid the foundation for two decades of creative asset management and shaped the estate’s long-term growth strategy.

Following the 2023 merger with Shaftesbury plc, the 1.4 million sq ft portfolio continues to evolve, balancing commercial performance with a commitment to maintaining Covent Garden’s unique character and supporting a vibrant, seven-day trading environment.

1.4 million
SQ FT PORTFOLIO



ULI TOUR: KING’S CROSS – REGENERATION IN ACTION

King’s Cross is one of London’s most ambitious regeneration projects, transforming 67 acres of industrial land into a thriving, mixed-use district. As part of the ULI programme, attendees explored the site’s evolution during a guided tour with the Related Argent team.

The visit began at the Coal Drops Yard model and included stops at

- The new Google HQ on King’s Boulevard
- Granary Square and its iconic fountains

- The district Energy Centre, showcasing sustainability in action
- The evolving retail hubs of Parkside and Coal Drops Yard.

Now home to more than 41,000 people, King’s Cross features 4.25 million sq ft of office space, 500,000 sq ft of retail, and 27 acres of public realm. It hosts major occupiers such as Meta, AstraZeneca and Universal Music.

The estate was certified carbon neutral in 2021 and is targeting net zero by 2035.

PRODUCT COUNCIL DAY HIGHLIGHTS



FOURTEEN PRODUCT COUNCILS MET
ACROSS LONDON. HIGHLIGHTS INCLUDED:

AFFORDABLE LIVING COUNCIL

Investing in UK Affordable Housing and Measuring Social Impact

DATA CENTRES COUNCIL

AI – Applications, Utilisation and Monetisation

GLOBAL EXCHANGE COUNCIL

Big Cities’ Future - The Example of London

**HOTELS, DESTINATIONS
AND RESORTS COUNCIL**

Site tour of The Emory hotel

**LIFE SCIENCE &
HEALTHCARE COUNCIL**

The Francis Crick Institute site tour

LOGISTICS COUNCIL

SEGRO V-Park Grand Union Estate

LIVING CONCEPTS COUNCIL

Vertus residential tour

OPERATIONAL REAL ESTATE COUNCIL

On location at Olympia

OFFICE AND MIXED-USE COUNCIL

Occupier and Future of Work panel

RETAIL AND ENTERTAINMENT COUNCIL

Bond Street walkthrough

PLACEMAKING COUNCIL

Site visits to Eccleston Yards, Princes Circus and
The Museum of London

SUSTAINABILITY COUNCIL

Carbon Pricing Workshop

TECHNOLOGY AND REAL ESTATE COUNCIL

Amazon Warehouse site visit

URBAN REGENERATION COUNCIL

Session in White City



FORUMS

EMERGING TRENDS IN REAL ESTATE FORUM (WITH PWC)

Around 80 industry leaders gathered for the Emerging Trends in Real Estate Forum to examine what's next for European real estate. Through roundtable discussions, participants explored the forces reshaping the sector and its role in supporting Europe's future competitiveness.

INSIGHTS FROM THE FORUM WILL DIRECTLY INFORM THE 2026 EMERGING TRENDS IN REAL ESTATE REPORT, CO-PRODUCED BY ULI AND PWC.

KEY THEMES

01.

MACROECONOMIC OUTLOOK:

Debate focused on how inflation, interest rates and policy shifts are influencing investment appetite and development activity across the region.

02.

CAPITAL FLOWS:

Participants shared views on cross-border capital, sector hotspots and how investor priorities are evolving in a more uncertain environment.

03.

REAL ESTATE'S STRATEGIC ROLE:

The forum reinforced the sector's growing influence on broader economic and societal resilience, from infrastructure to innovation.

FORUMS

C CHANGE FOR HOUSING FORUM

Kicking off the conference, the inaugural C Change for Housing Forum marked the official launch of ULI’s new pan-European initiative tackling two critical challenges: housing affordability and climate change. More than 50 professionals from across Europe’s housing ecosystem joined the session including developers, investors, housing associations, NGOs, academics and policymakers to share insights on what’s stalling progress and where industry-wide collaboration can make a difference.

THE FORUM CENTRED AROUND THREE CORE AIMS, EXPLORED THROUGH INTERACTIVE, HANDS-ON EXERCISES:

01.

UNDERSTANDING DIFFERENT ROLE

Participants stepped into the shoes of various stakeholders to better understand the tensions, trade-offs and everyday realities of delivering sustainable, affordable homes.

02.

IDENTIFYING SYSTEM-WIDE BARRIERS:

From fragmented policy to gaps in finance and coordination, attendees mapped the root causes holding back progress.

03.

SHAPING THE PROGRAMME’S NEXT PHASE:

Ideas generated will now feed into the C Change for Housing research agenda and help shape future industry action.

THE ENERGY AND OPENNESS IN THE ROOM SET A STRONG FOUNDATION FOR WHAT’S TO COME. AS THE PROGRAMME PROGRESSES, IT WILL FOCUS ON SCALING BEST PRACTICES AND BUILDING PRACTICAL SOLUTIONS TO DELIVER MORE ADEQUATE, AFFORDABLE AND LOW-CARBON HOUSING ACROSS EUROPE.

FORUMS

C CHANGE FORUM: DRIVING REAL ESTATE DECARBONISATION

The C Change Forum brought together real estate professionals at all levels of climate expertise, from long-time sustainability leaders to those just starting to engage with decarbonisation. Through a series of hands-on workshops, participants explored new tools, exchanged ideas and helped shape shared strategies for sector-wide impact.

THE FORUM MADE CLEAR: MOMENTUM IS GROWING, BUT PROGRESS DEPENDS ON COLLABORATION, CLARITY AND PRACTICAL TOOLS THAT CAN MOVE FROM PILOT TO PORTFOLIO SCALE.

**LEARN MORE ABOUT THE C CHANGE PROGRAMME:
[HTTPS://CCHANGE.ULI.ORG](https://cchange.uli.org)**

KEY SESSIONS

01.

TESTING THE PRESERVE TOOL:

Participants trialled ULI's new Preserve tool, designed to integrate climate transition risk into valuation. The session highlighted the tool's potential to bridge ESG and financial modelling, with participants calling for its wider application across asset types.

02.

MAKING CARBON TANGIBLE:

This workshop tackled the communication gap around retrofit and embodied carbon. The group explored how to shift from technical terminology to compelling, value-based language that speaks to both occupiers and investors.

03.

ALIGNING THE INVESTMENT COMMUNITY:

A breakout of 20 investment leaders laid the foundations for a new task force. The group agreed to map and consolidate existing frameworks and standards, aiming to cut duplication and scale the most effective solutions.



“ **LEADERSHIP ISN'T ABOUT JOB TITLES,
BUT ABOUT SELF-AWARENESS** ”
- BOHILL

FORUMS

2025 YOUNG LEADERS FORUM

Held as part of the ULI Europe Conference in London, the 2025 Young Leaders Forum, hosted by Gensler brought together early-career professionals to explore what it means to lead in today's changing real estate landscape. The half-day event closed with a keynote from Emily Bohill, Founder and Managing Partner at Bohill Partners, who distilled 25 years of leadership search experience into four essential tools for career success:

- Know yourself
- Communicate effectively
- Build strong teams
- Embrace a growth mindset

Her message was clear: leadership isn't about job titles, but about self-awareness, action and purpose. The session offered practical strategies to help attendees chart impactful, inclusive careers in the built environment. This forum forms part of ULI's Young Leaders Leadership Education programme, aimed at developing the next generation of responsible industry leaders across Europe.

The 2025 ULI Europe NEXT Forum, hosted by Gensler in London on 19 June, offered a focused space for mid-career real estate professionals to deepen their skills and build meaningful connections. Participants took part in interactive workshops on:

- Inclusive leadership
- Navigating career transitions
- Building trust in professional relationships

Sessions were led by expert coaches Sara Beck, Chantal Clavier (Heidrick & Struggles), and James Jacobs (Lazard), offering real-world insights into leadership development.

A highlight was a talk from Professor Alex Edmans (London Business School) on "The Power of Sustainable Business," where he challenged the idea that profit and purpose are in conflict. His message: sustainable companies serve all stakeholders - customers, employees, investors and society - and are better positioned for long-term success.

The Forum concluded with participants equipped with actionable takeaways to apply immediately in their roles.

THANKS TO GENSLER FOR HOSTING, AND TO AXA IM, GREENBERG TRAUIG AND PIMCO FOR THEIR SUPPORT.

IN THE PRESS POST-EVENT REACH AND INDUSTRY ENGAGEMENT

ULI Europe's media partnerships helped raise the profile of the 2025 Europe Conference across top-tier real estate publications. Real Asset Media, Institutional Real Estate Europe, IPE Real Assets and CRE Media Europe supported with pre-event promotion, including website banners, newsletters and both print and digital coverage.

Twelve journalists from leading pan-European outlets attended Europe Conference 2025, including Green Street News, IPE Real Assets, CoStar, PERE and BTR News. Coverage has already appeared across multiple titles, highlighting key sessions on geopolitics, innovation and sustainability, and reinforcing ULI's reputation as a convener of serious leadership and insight.

A SELECTION OF COVERAGE:

- [Maddox unpacks the future of geopolitics, global markets at ULI Europe event](#) - IPE Real Assets
- [ULI 2025: "Real assets are a net beneficiary of uncertainty"](#) - Green Street News
- [Daniel Lacalle: Innovation key to escaping crisis made by inflationary policies](#) - IPE Real Assets
- [ULI Europe: the future belongs to sustainable "nimble cities"](#) - Real Asset Insight
- [US property values suffered harder correction than Europe's, Morgan Stanley boss says](#) - CoStar
- [ULI Europe: real assets can benefit from global uncertainty](#) - Real Asset Insight
- [The Briefing current affairs programme \(interview at 21:40\)](#) - Monocle Radio
- ["Optimism abounds" as ULI conference returns to London](#) - Real Asset Insight
- [Imogen Thompson from Urban Land Institute on how investors can catch the tailwinds](#) - Property Week
- [ULI announces winners of 2025 European Leadership Awards](#) - CRE Media Europe
- [Isabelle Scemama comes out on top at the ULI European Leadership Awards](#) - CoStar



WHAT'S NEXT:
PARIS 2025. BERLIN
2026. AND BEYOND.

IF EUROPE CONFERENCE 2025 SPARKED SOMETHING FOR YOU,
DON'T MISS OUT ON WHAT'S COMING UP NEXT:

Join us in Paris for the C Change Summit 2025 Get hands-on with the next wave of decarbonisation tools and strategies shaping Europe's built environment. And be part of ULI Europe Conference 2026 in Berlin A city defined by reinvention, Berlin sets the stage for deeper, bolder conversations. If you were with us in London, Berlin is where you continue the work.

01.

BELONGING:

to a trusted network
driving better outcomes.

02.

CONVENING:

the right people, from across the
sector and continent

03.

LEARNING:

from candid insight, hard-won lessons,
and emerging best practice

04.

IMPACT:

turning ideas into real change in the
built environment

IF YOU WANT TO SHAPE WHAT COMES NEXT, BE IN THE ROOM.



ULI EUROPE CONFERENCE 2025
WRAPUP AND KEY TAKEAWAYS